

New Castle County

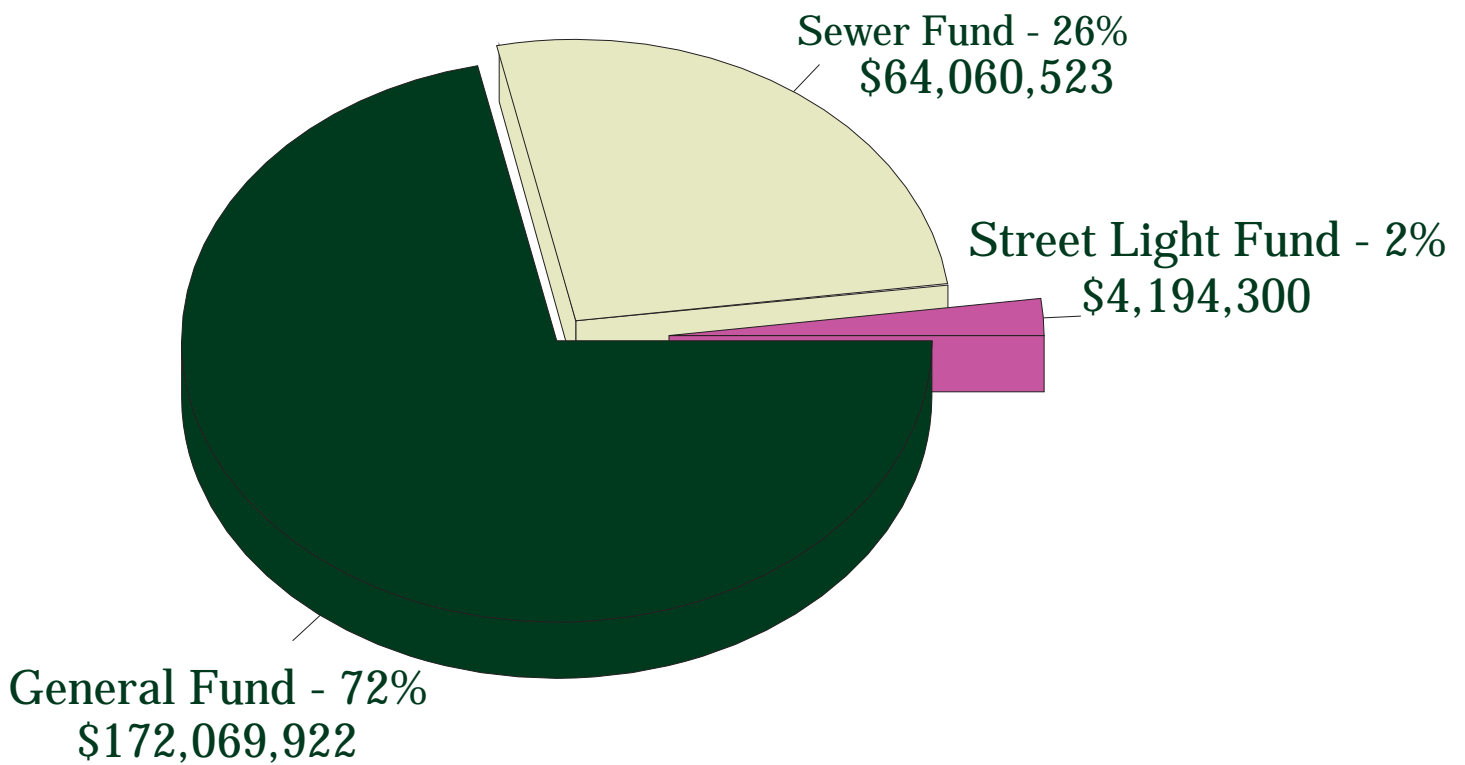


Budget Overview

Approved

Fiscal Year 2009
Christopher A. Coons
County Executive

New Castle County
FY 2009 Approved Operating Budget
Percentage of Budget by Fund



ALL FUNDS...\$240,324,745

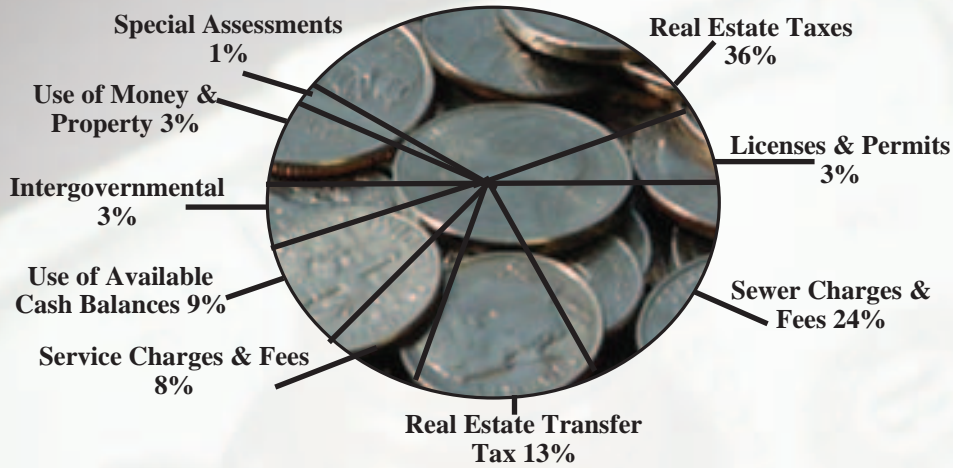
Note: The Approved 2009 operating budget for all funds increased \$11,773,747 or 5.15% above the Approved 2008 operating budget.

New Castle County
Comparative Summary of Sources and Uses of Funds
FY2008 Approved/FY2009 Approved Budgets

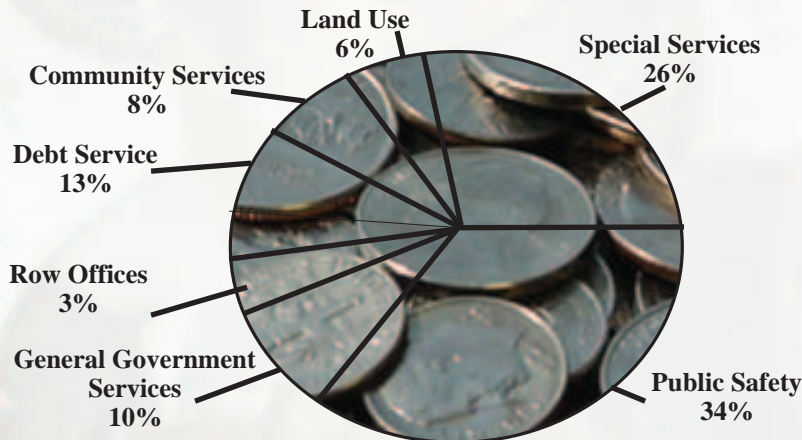
	FY2008 Approved Budget	FY2009 Approved Budget	FY2009 Over (Under) FY2008	Percent Change
SOURCES:				
Real Estate Taxes	\$87,923,934	\$88,653,331	\$729,397	0.83%
Real Estate Transfer Tax	33,000,000	31,869,000	(1,131,000)	-3.43%
Sewer Charges & Fees	57,771,924	57,662,028	(109,896)	-0.19%
Use of Money and Property	10,617,129	7,089,293	(3,527,836)	-33.23%
Service Charges and Fees	22,884,102	19,894,954	(2,989,148)	-13.06%
Licenses and Permits	5,383,817	6,626,267	1,242,450	23.08%
Intergovernmental Revenue	6,225,609	6,741,015	515,406	8.28%
Special Assessments	2,881,484	4,079,290	1,197,806	41.57%
Use of Available Cash Balances	6,724,999	22,732,567	16,007,568	238.03%
Sources of Funds	233,412,998	245,347,745	11,934,747	5.11%
Interfund Transfer	(4,862,000)	(5,023,000)	(161,000)	3.31%
Appropriated Sources of Funds	\$228,550,998	\$240,324,745	\$11,773,747	5.15%
USES				
Salaries and Wages	\$99,414,031	\$102,421,691	\$3,007,660	3.03%
Employee Benefits	40,580,822	41,785,989	1,205,167	2.97%
Training and Civic	616,665	647,250	30,585	4.96%
Communications and Utilities	27,702,746	28,728,937	1,026,191	3.70%
Materials and Supplies	6,537,328	6,907,175	369,847	5.66%
Contractual Services	37,220,795	38,118,107	897,312	2.41%
Equipment	1,866,949	1,877,024	10,075	0.54%
Grants and Fixed Charges	11,114,171	11,800,330	686,159	6.17%
Debt Service	25,921,887	30,767,343	4,845,456	18.69%
Land and Structures	219,400	219,400	0	0.00%
Contingencies	1,280,000	1,285,000	5,000	0.39%
Intragovernmental Service Credits	(23,923,796)	(24,233,501)	(309,705)	1.29%
Appropriated Uses of Funds	\$228,550,998	\$240,324,745	\$11,773,747	5.15%

ALL FUNDS...\$240,324,745

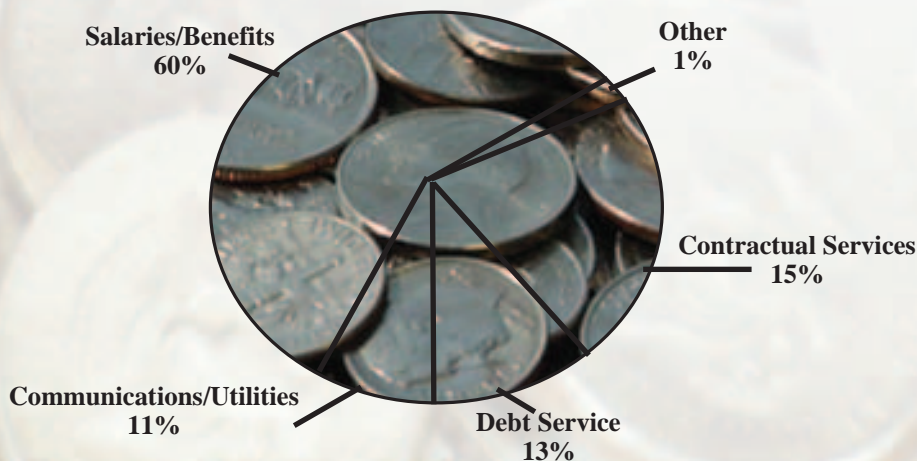
Where the Money Comes from by Source of Funds



Where the Money Goes by Type



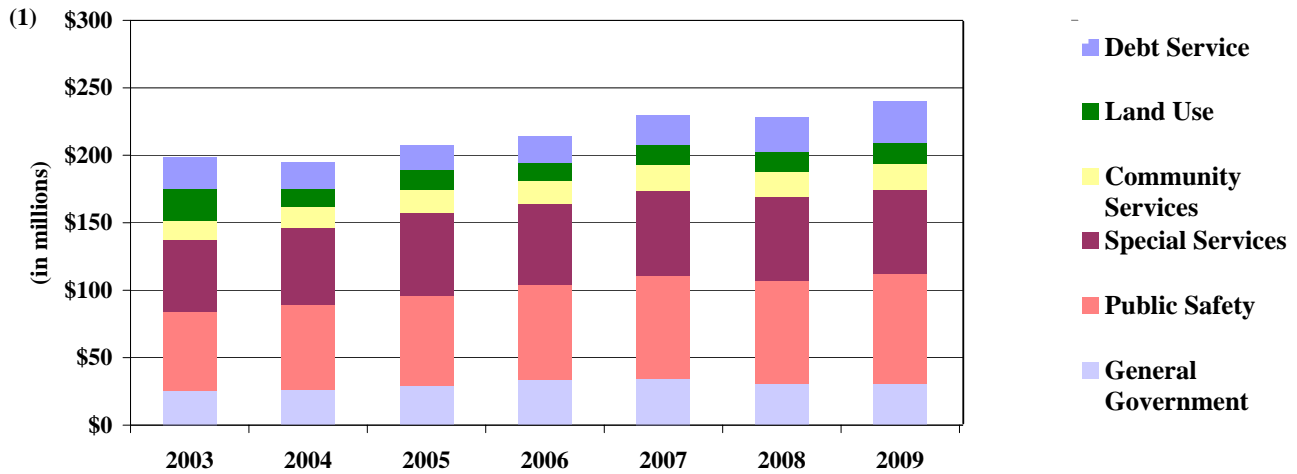
Where the Money Goes by Line Item Category



Historical Operating Budgets Expenditures

2003 Adopted to 2009 Approved

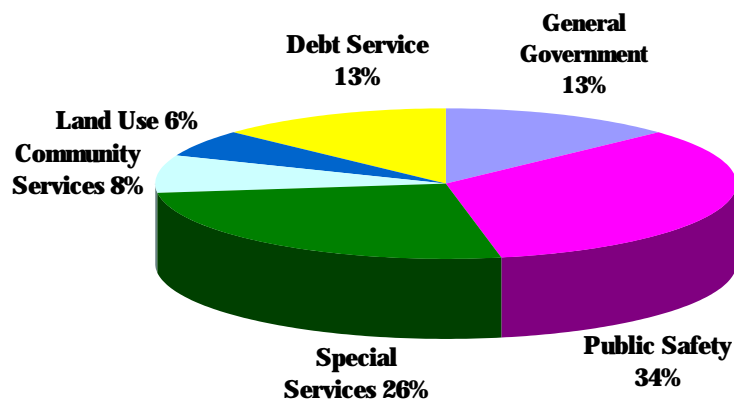
The following tables summarize growth in the operating budget program areas since 2003.



Budget (in millions)	2003 Budget	2004 Budget	2005 Budget	2006 Budget	2007 Budget	2008 Budget	2009 Budget	08 vs 09 Change
General Government ⁽¹⁾	25.4	26.5	29.2	33.8	34.1	30.4	30.7	0.3
Public Safety	58.4	62.3	66.8	70.5	76.5	77.0	81.1	4.1
Special Services	53.9	57.7	61.2	59.6	63.4	61.6	63.3	1.7
Community Services	14.1	15.0	17.2	17.3	18.7	18.9	19.2	0.3
Land Use	13.4	13.9	15.1	13.5	15.3	14.7	15.2	0.5
Debt Service	23.8	19.8	18.0	19.8	21.9	25.9	30.8	4.9
Total	189.0	195.2	207.5	214.5	229.9	228.5	240.3	11.8

⁽¹⁾ General Government includes Council, Executive, Row Office, Administration, Insurance, Street Lighting & Contingencies.

2009 Approved Operating Budget Expenditures



NEW CASTLE COUNTY

Summary of Operating Budget Appropriations

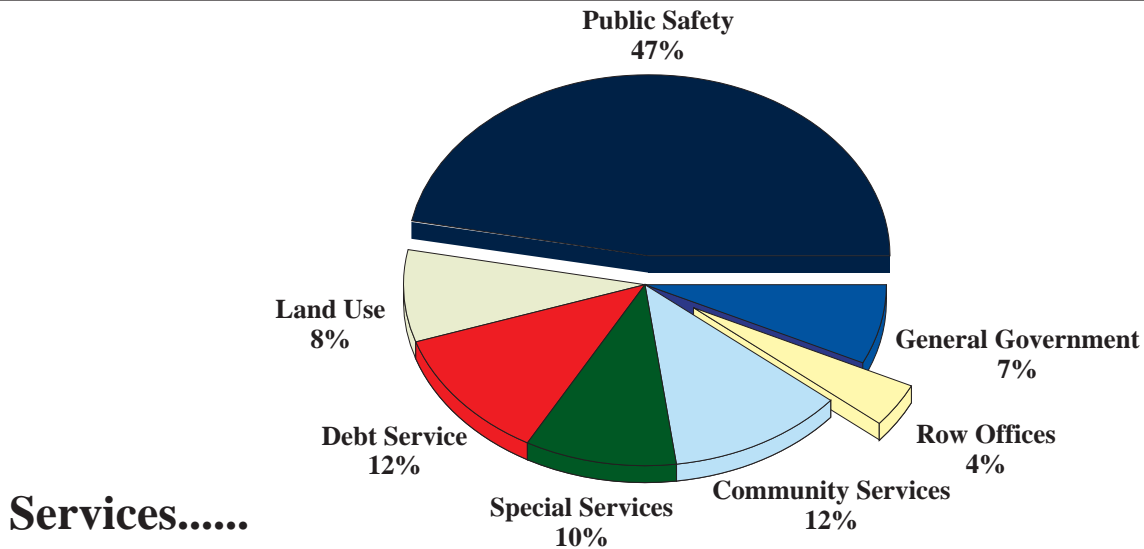
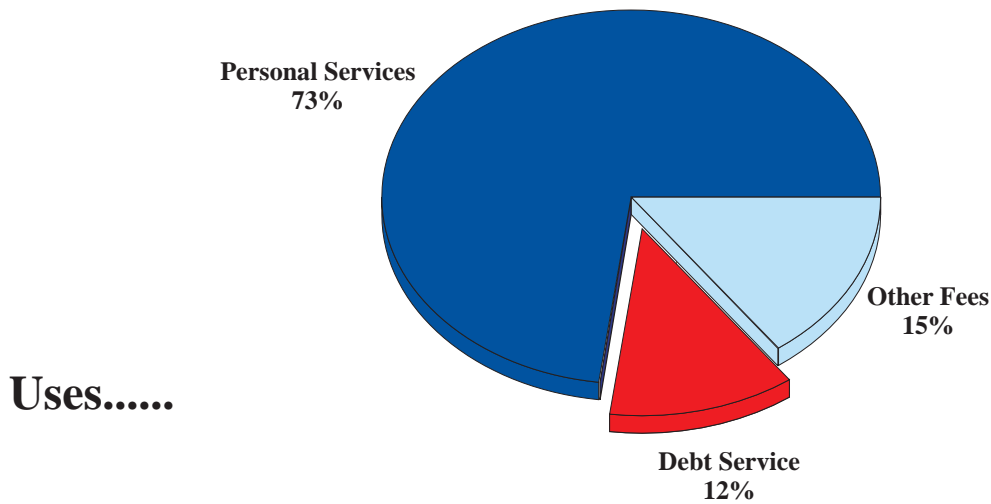
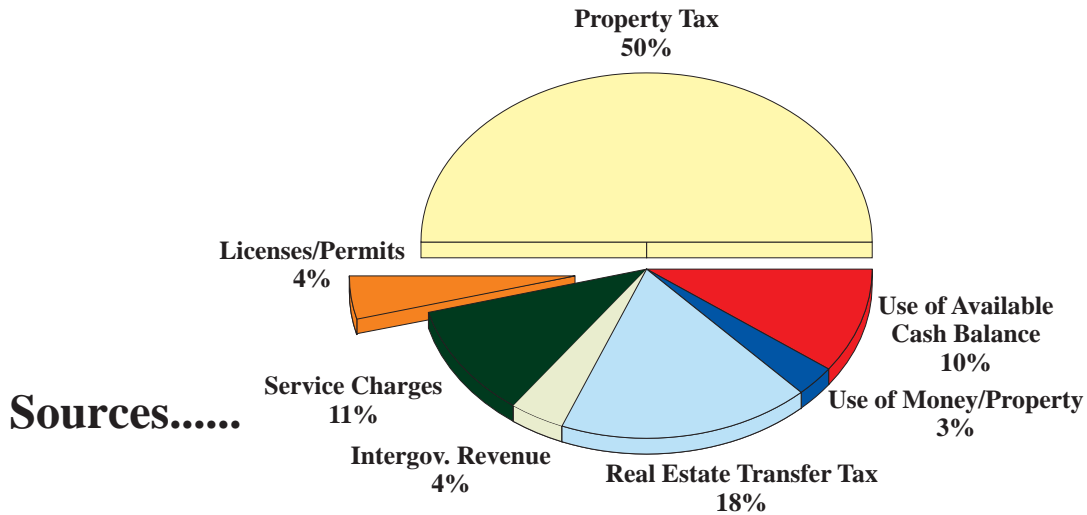
Comparative Schedule

All Funds

	Expended FY 2006	Expended FY 2007	FY 2008 Approved	FY 2009 Approved	09 vs. 08 Amount	09 vs. 08 Percentage
County Council	\$3,183,262	\$3,297,283	\$3,380,689	\$3,398,998	\$18,309	0.54%
County Executive	3,918,328	3,574,756	2,242,466	2,244,981	2,515	0.11%
Administration	14,404,203	15,922,121	15,664,000	15,906,229	242,229	1.55%
Special Services	57,198,280	58,336,541	61,602,116	63,288,031	1,685,915	2.74%
Land Use	13,634,677	13,698,868	14,704,056	15,225,687	521,631	3.55%
Community Services	16,622,509	17,032,534	18,945,007	19,184,236	239,229	1.26%
Public Safety	71,993,447	77,999,591	76,985,534	81,105,234	4,119,700	5.35%
Prothonotary	35,404	40,520	58,300	53,000	(5,300)	-9.09%
Register in Chancery	563,587	233,835	247,903	255,582	7,679	3.10%
Register of Wills	1,317,315	1,391,105	1,451,098	1,495,766	44,668	3.08%
Recorder of Deeds	2,277,017	2,416,809	2,610,437	2,609,413	(1,024)	-0.04%
Sheriff	1,470,861	1,632,739	1,711,417	1,787,488	76,071	4.44%
Clerk of the Peace	469,745	494,124	516,598	536,045	19,447	3.76%
Debt Service	19,799,426	21,184,725	25,921,887	30,767,343	4,845,456	18.69%
General Insurance	1,250,880	1,405,154	1,022,000	972,000	(50,000)	-4.89%
Ethics Commission	147,948	146,813	227,490	234,712	7,222	3.17%
Contingencies (Non Deptl.)*	0	0	1,260,000	1,260,000	0	0.00%
Total	\$208,286,889	\$218,807,518	\$228,550,998	\$240,324,745	\$11,773,747	5.15%

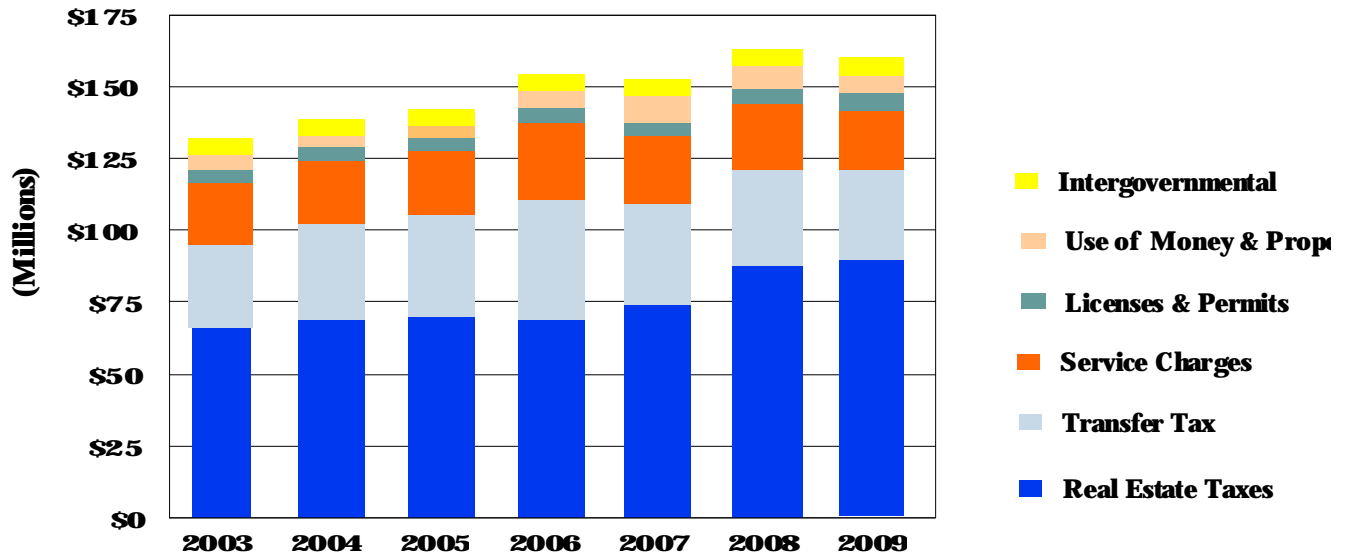
***Contingencies are transferred out as needed.**

General Fund \$172,069,922



Historical General Fund Revenue Base 2003 Actual to 2009 Approved

The following tables summarize general fund revenues since 2003.



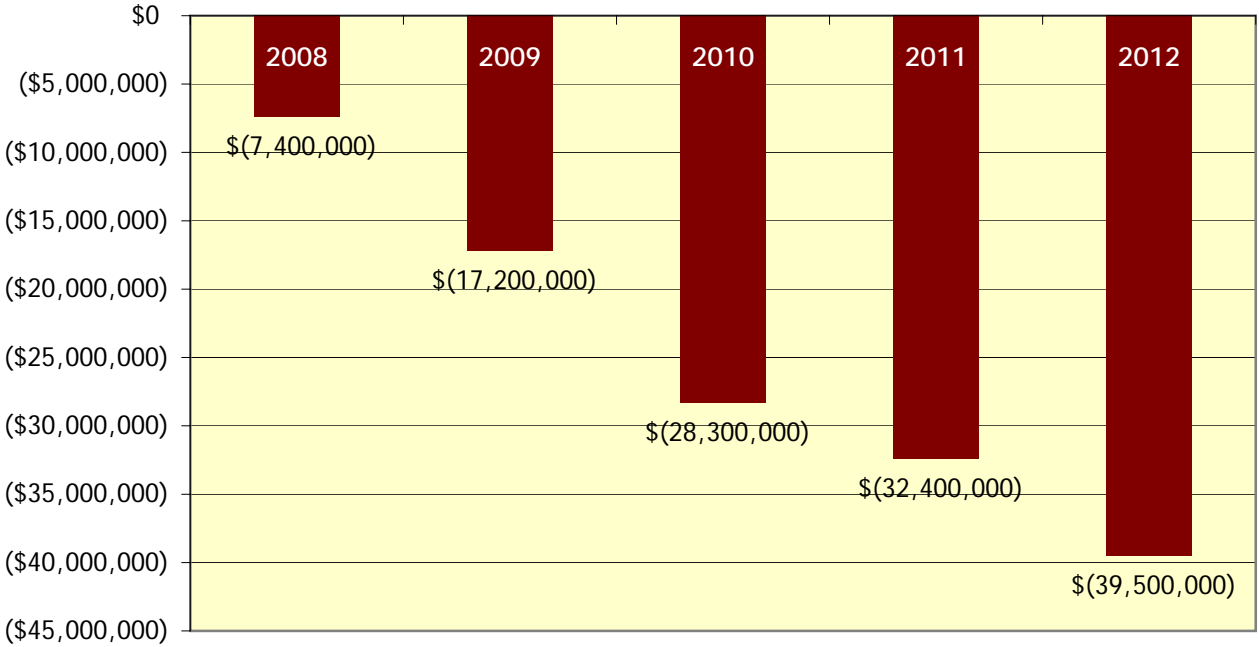
(in Millions)	2003 Actual	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Budget	2009 Budget	08 vs 09 Change
Real Estate Taxes	68.2	68.9	70.0	69.0	73.8	87.9	88.7	0.8
Transfer Tax	29.2	33.2	35.3	41.6	35.5	33.0	31.9	-1.1
Service Charges	21.8	22.4	22.1	26.9	23.5	22.9	19.9	-3.0
Licenses & Permits	4.2	4.6	4.7	5.2	4.8	5.4	6.6	1.2
Use of Money & Property	5.1	3.9	4.2	5.7	8.9	7.8	5.9	-1.9
Intergovernmental	6.0	6.0	5.4	5.9	5.8	6.2	6.7	0.5
Total*	134.5	139.0	141.7	154.3	152.3	163.2	159.7	-3.5

*Excludes transfers and use of available cash balances.

% of base	2003	2004	2005	2006	2007	2008	2009
Real Estate Taxes	50.7	49.6	49.4	44.7	48.5	53.9	55.5
Transfer Tax	21.7	23.9	24.9	27.0	23.3	20.2	20.0
Service Charges	16.2	16.1	15.6	17.4	15.4	14.0	12.5
Licenses & Permits	3.1	3.3	3.3	3.4	3.2	3.3	4.1
Use of Money & Property	3.8	2.8	3.0	3.7	5.8	4.8	3.7
Intergovernmental	4.5	4.3	3.8	3.8	3.8	3.8	4.2
Total*	100.0	100.0	100.0	100.0	100.0	100.0	100.0

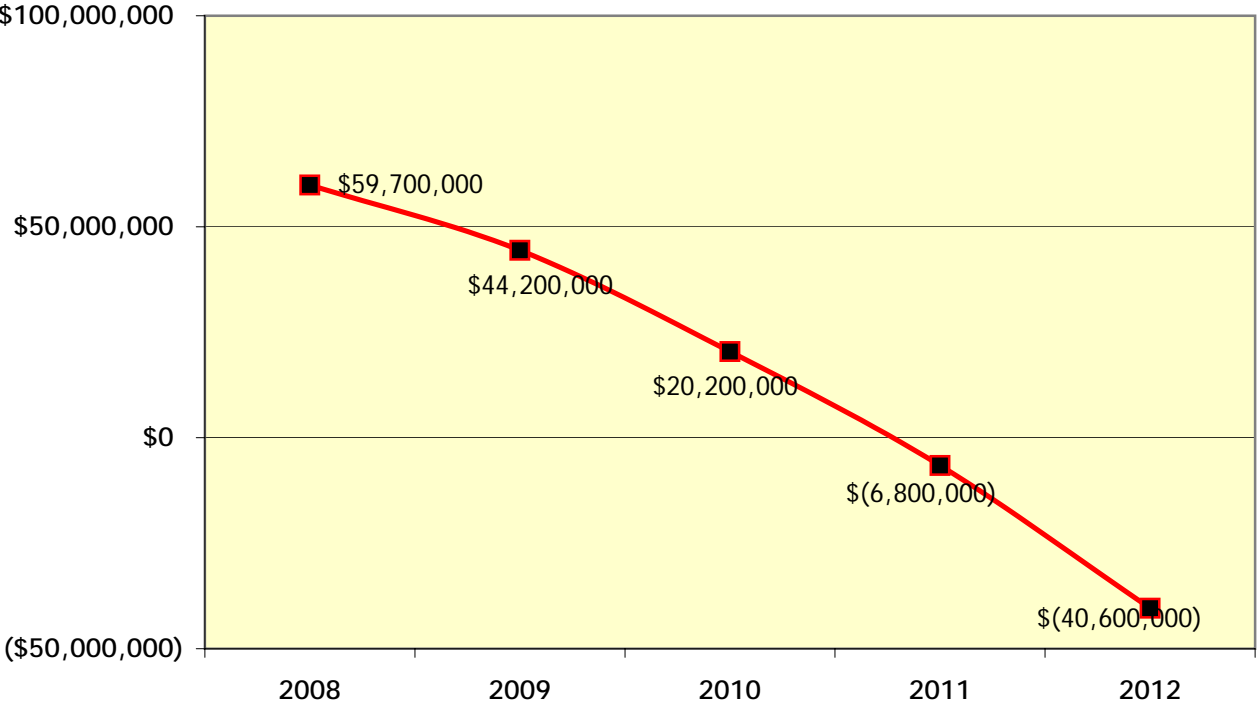
*Excludes transfers and use of available cash balances.

**New Castle County, Delaware
General Fund Cash Flow Projections
Annual Operating Shorfalls**



*Projections based on FY2009 Approved Budget.

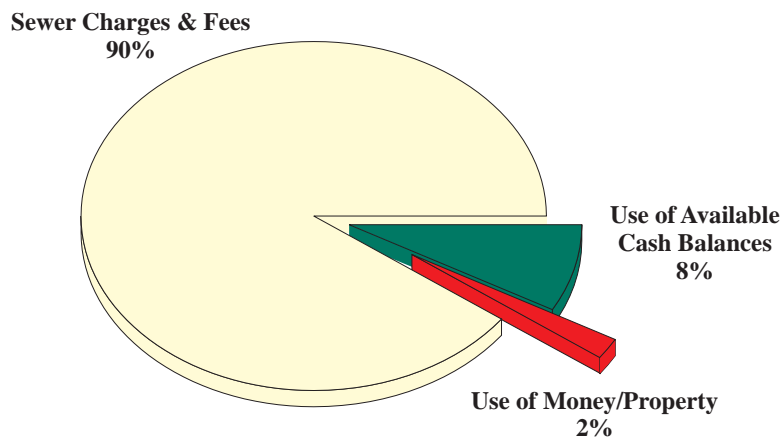
**New Castle County, Delaware
General Fund Cash Flow Projections
Available Financial Reserves**



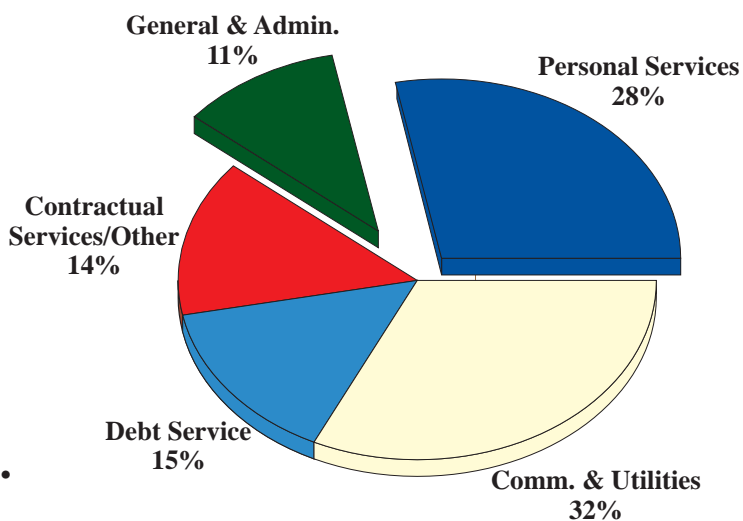
*Projections based on FY2009 Approved Budget.

Sewer Fund \$64,060,523

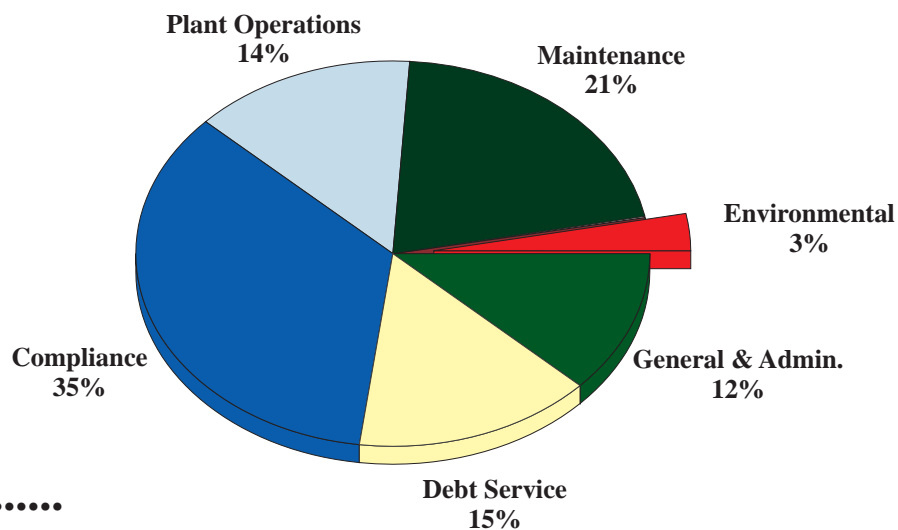
Sources.....



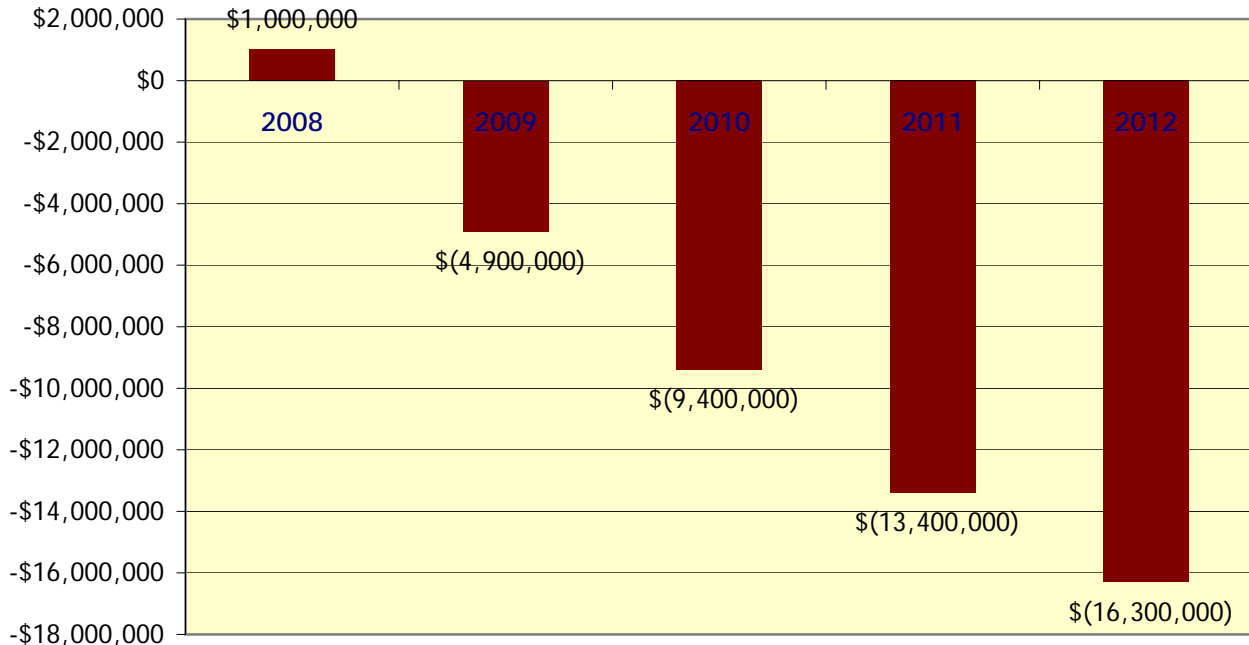
Uses.....



Services.....

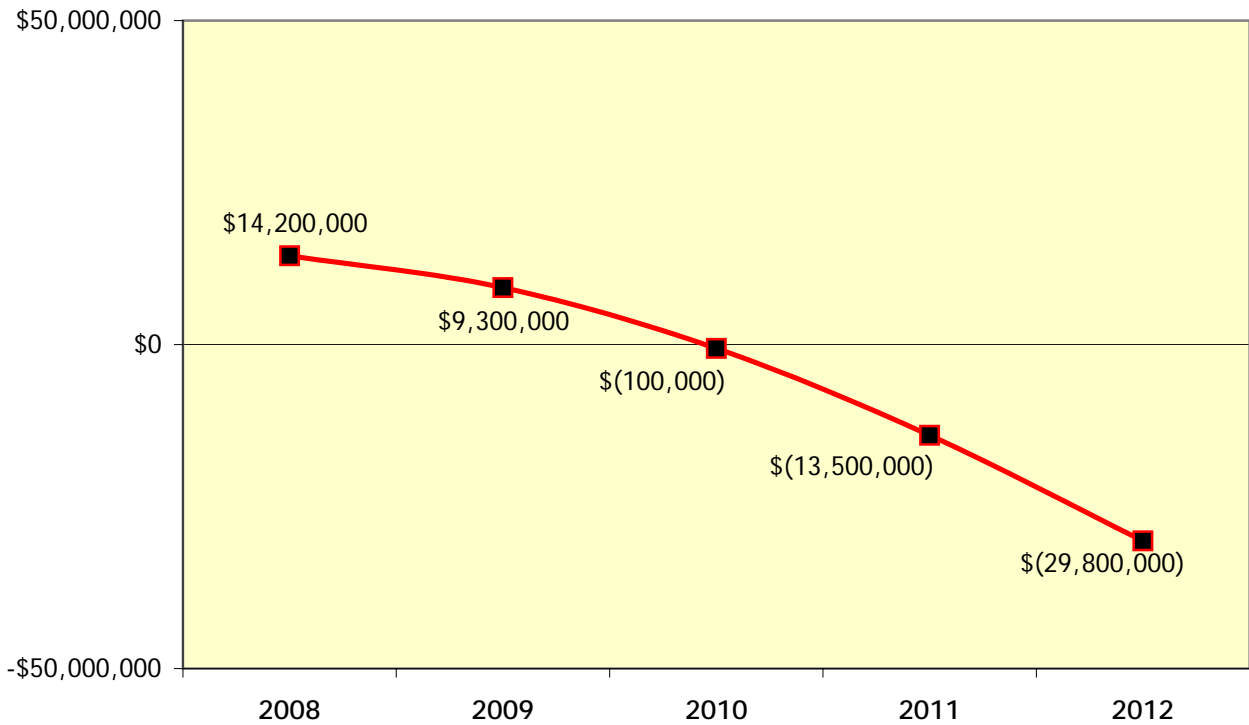


**New Castle County, Delaware
Sewer Fund Cash Flow Projections
Annual Operating Shortfalls**



*Projections based on FY2009 Approved Budget.

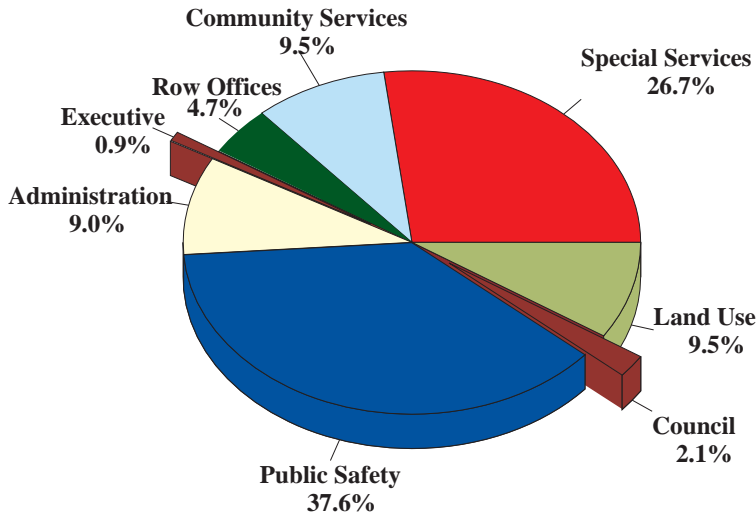
**New Castle County, Delaware
Sewer Fund Cash Flow Projections
Available Financial Reserves**



*Projections based on FY2009 Approved Budget.

Full-Time Positions

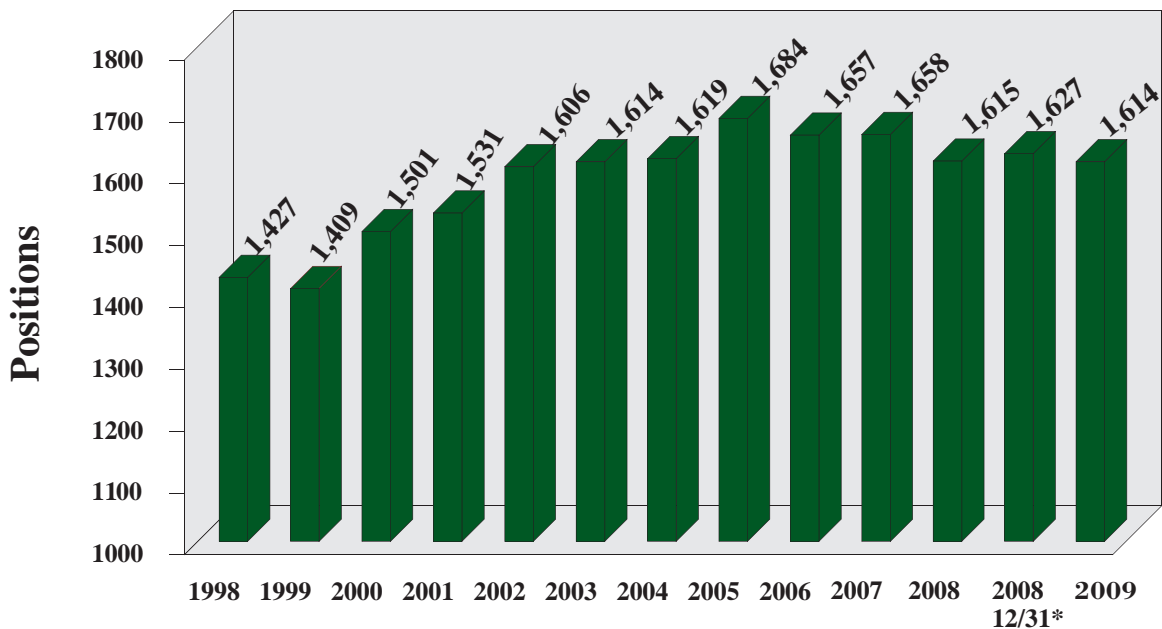
**New Castle County
Full Time Positions by Department
Fiscal Year 2009**



**Full-Time Positions
by Department**

Council	34
Executive	14
Administration	146
Special Services	431
Land Use	153
Community Services	153
Public Safety	607
Row Offices	76
Total	1,614

**New Castle County
Full Time Positions
Fiscal Years 1998-2009**



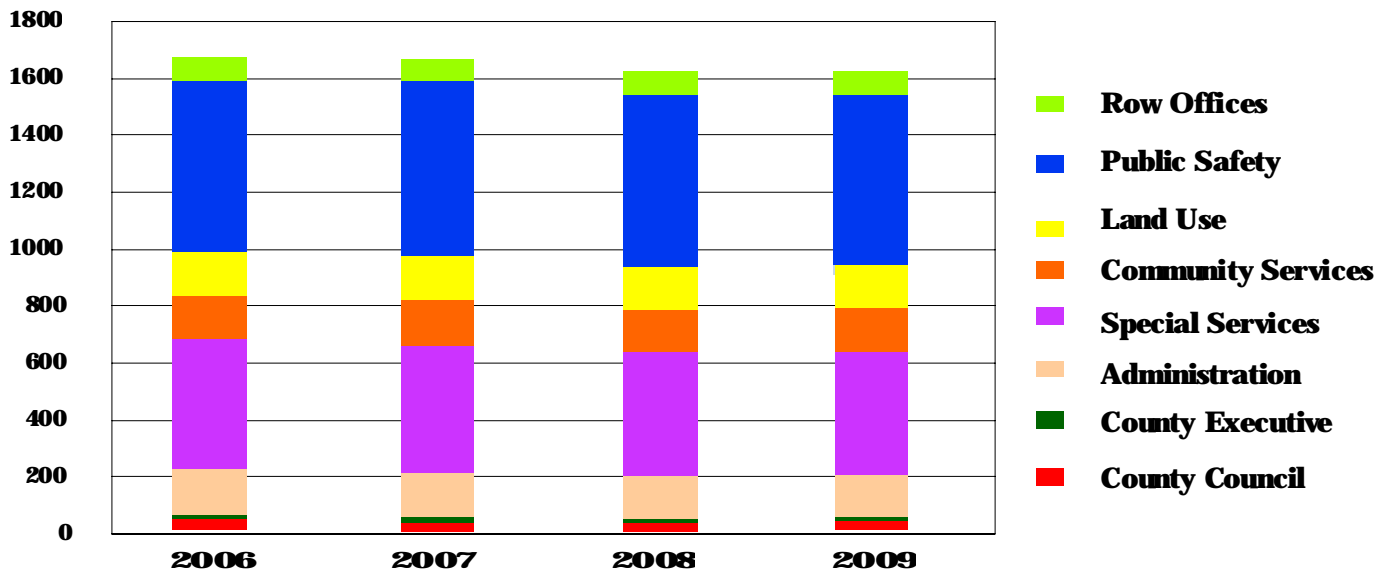
Authorization at July 1st of each fiscal year.

**Reflects 12 positions for contractor license program.*

Historical Authorized Positions

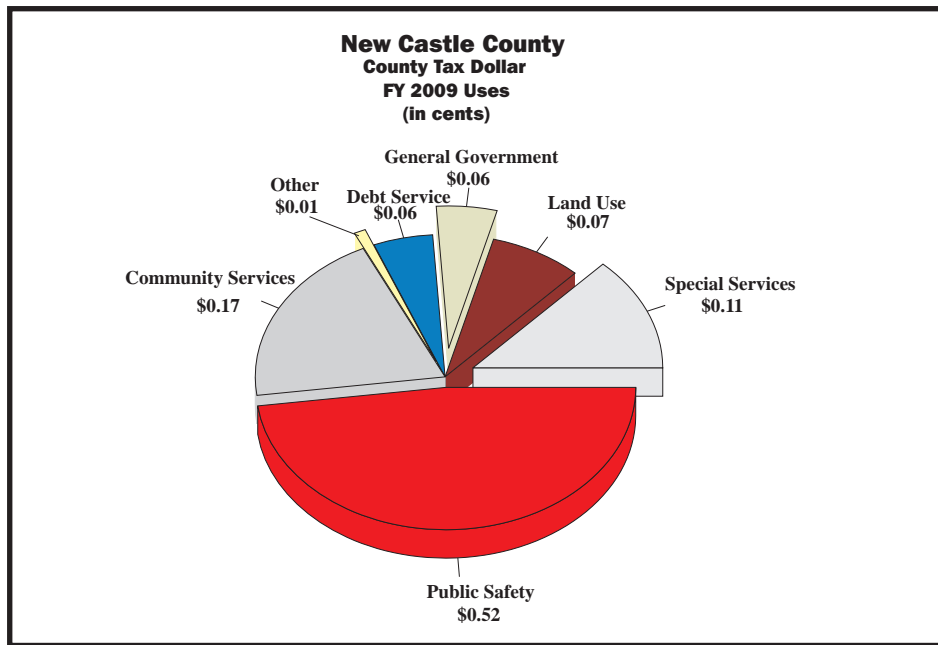
2006 to 2009 Approved

The following tables summarize authorized staffing since 2006.



Positions	2006	2007	2008	2009
County Council	35	35	34	34
County Executive	17	16	14	14
Administration	159	157	147	146
Special Services	458	448	435	431
Community Services	151	157	154	153
Land Use	152	155	147	153
Public Safety	604	613	608	607
Row Offices	81	77	76	76
Total	1657	1658	1615	1614

% of base	2006	2007	2008	2009
County Council	2.1%	2.1%	2.1%	2.1%
County Executive	1.0%	1.0%	0.9%	0.9%
Administration	9.6%	9.5%	9.2%	9.0%
Special Services	27.6%	27.0%	26.9%	26.7%
Community Services	9.1%	9.5%	9.5%	9.5%
Land Use	9.2%	9.3%	9.1%	9.5%
Public Safety	36.5%	37.0%	37.6%	37.6%
Row Offices	4.9%	4.6%	4.7%	4.7%
Total	100.0%	100.0%	100.0%	100.0%



Note: The above pie chart presents the FY 2009 County property tax dollar and the services it will fund.

FY 2009 County Real Property Tax Rates

New Castle County property tax rates are adopted annually by County Council. The County tax rate is stated in terms of a certain rate on every one hundred dollars of taxable real property assessment in the County. The tax rate is based upon the certified annual and quarterly estimates of real property assessments and services provided. For incorporated municipalities, the County must provide a tax credit for those County services that the municipality performs for its residents and pays for out of the municipality's revenues (subject to certain conditions under Title 9, Section 1158 of the State Code). Tax credits granted to municipalities include police services, local parks, recreation, drainage, housing and planning services.

Accordingly, the FY 2009 County real property tax rates are as follows:

<u>Location</u>	<u>Tax Rate in Cents Per \$100 of Assessed Valuation</u>
Those portions of New Castle County not within any of the following incorporated municipalities	56.14
Arden	46.57
Ardencroft	46.57
Ardentown	46.57
Bellefonte	31.58
Delaware City	20.23
Elsmere	25.54
Middletown	20.23
Newark	19.49
New Castle	20.23
Newport	22.70
Odessa	29.12
Townsend	31.58
Wilmington	19.49

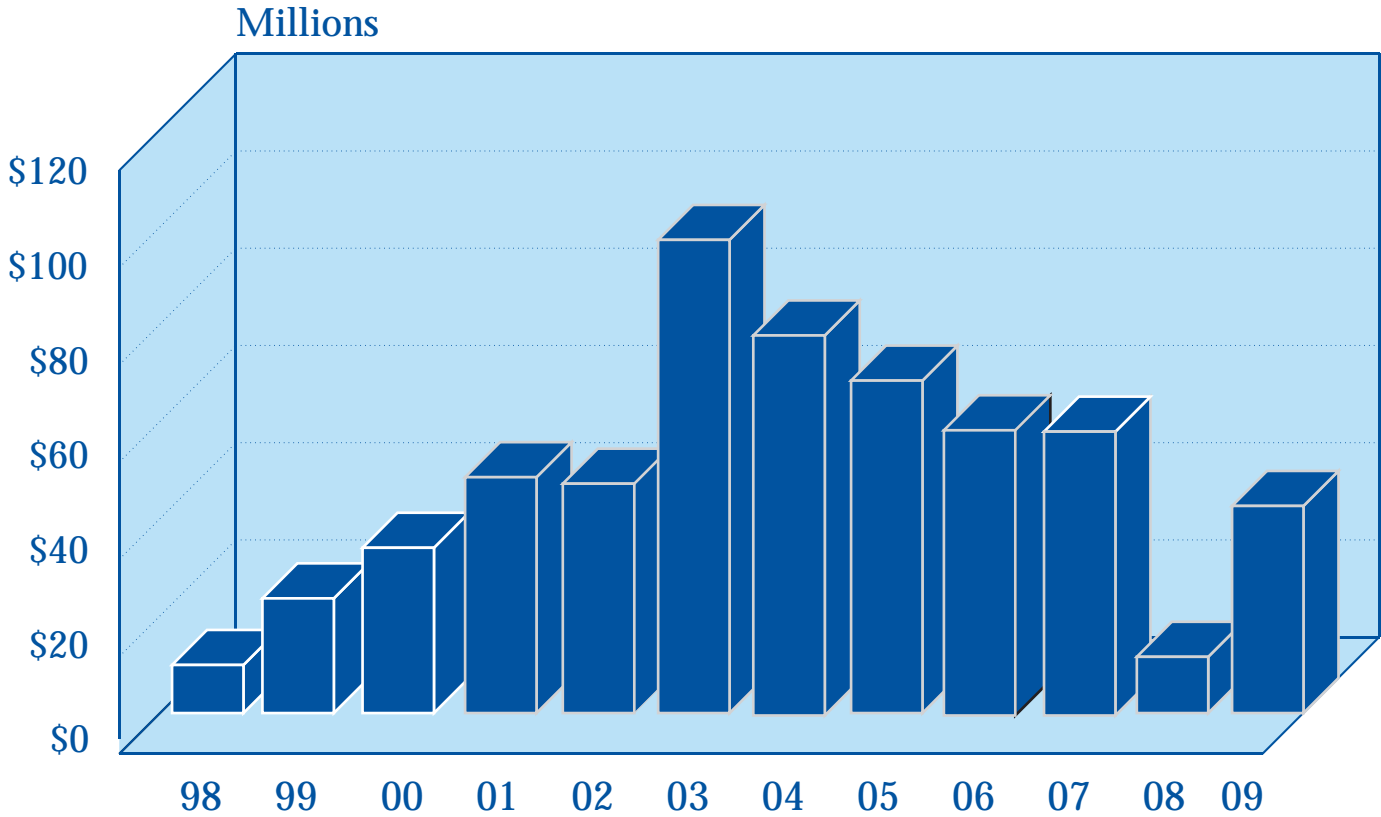
Capital Program 2009 - 2014

Sewer	\$235,373,000
Facilities/Equipment	31,103,000
Libraries	27,543,000
Parks	16,435,000
Information Systems	10,050,000
Public Safety	2,150,000
Contingency	<u>1,000,000</u>
	\$323,654,000

Top Ten 2009-2014 Programmed Projects.

Brandywine Hundred Rehabilitation	\$76,675,000
Fleet Replacement	26,528,000
North Delaware Interceptor System	25,887,000
Southern Library	23,468,000
Pike Creek Sewer Improvements	10,500,000
Information Systems	10,050,000
Sewer Repairs & Rehabilitation	10,000,000
DelDot Sewer Coordination	9,600,000
White Clay Sewer Basin	8,000,000
Manhole Rehabilitation	6,000,000

New Castle County Capital Budgets Fiscal Years 1998 - 2009



Sewers/Stormwater	\$27,532,000
Facilities/Equipment	6,123,000
Parks	3,450,000
Libraries	3,420,000
Information Systems	1,675,000
Public Safety	<u>400,000</u>

FY 2009 Capital Budget	\$42,600,000
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