

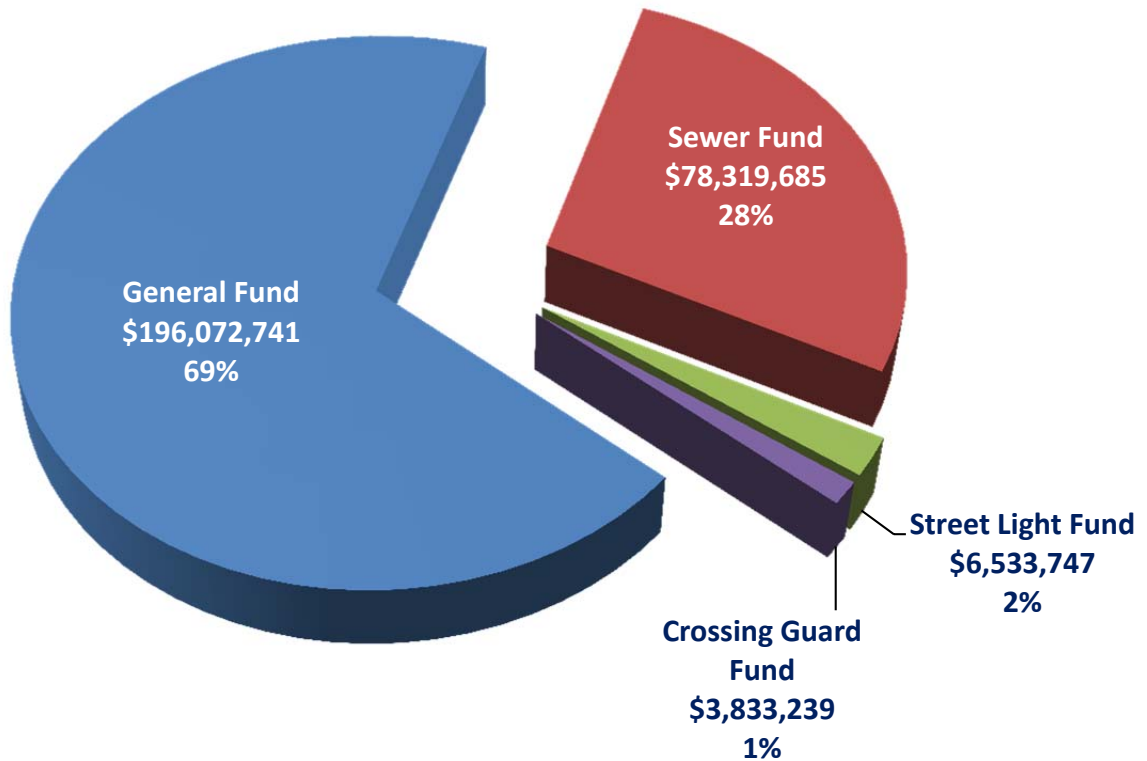
**New Castle County**  
**FY2018 Approved Operating Budget**  
**Budgetary Profiles**

**OVERVIEW**

The budget chart and tables in this section highlight key financial relationships and trends. This section summarizes the operating budget document with the following:

- \* Operating Budget by Fund ➤ Page 52
- \* Operating Budget “Where the Money Comes From” ➤ Page 53
- \* Operating Budget “Where the Money Goes” ➤ Page 53
- \* Operating Budget Sources of Funds ➤ Page 54
- \* Operating Budget Uses of Funds ➤ Page 55
- \* Operating Budget Comparison by Department ➤ Page 56
- \* Changes in Financial Position ➤ Page 57 – 59
- \* Comparative Schedules ➤ Page 60 – 63
- \* Combined Schedules ➤ Page 64 – 67

**New Castle County  
Fiscal Year 2018 Approved Operating Budget  
Percentage of Budget by Fund**



**ALL FUNDS... \$284,759,412**

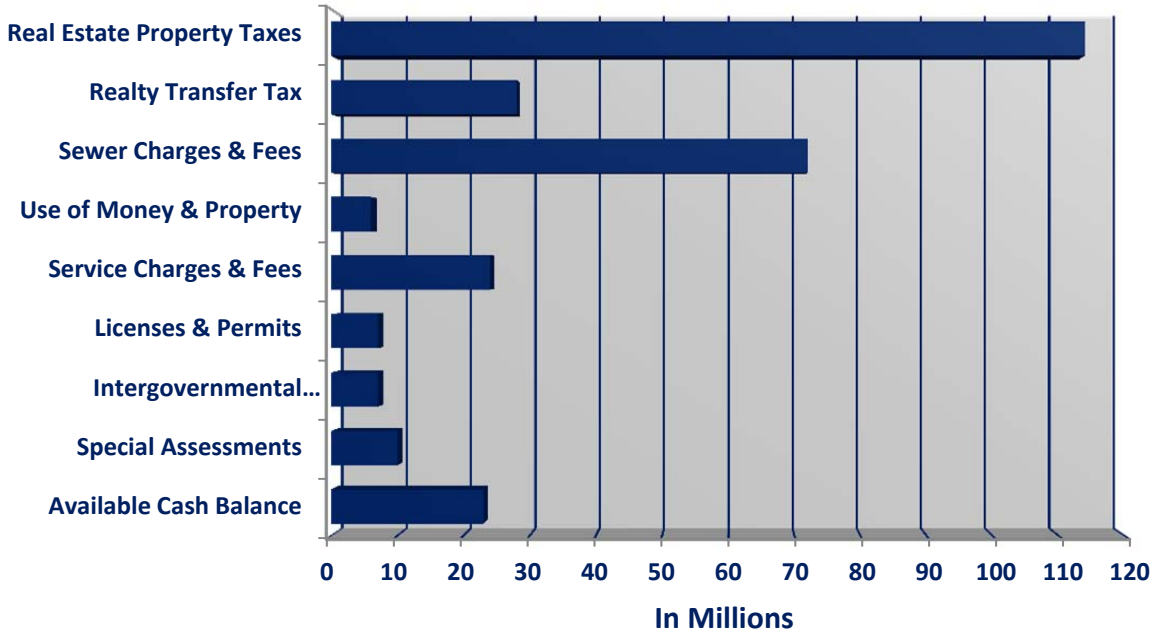
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**Note: The approved 2018 operating budget for all funds increased \$17,475,694 or 6.54% over the authorized 2017 operating budget.**

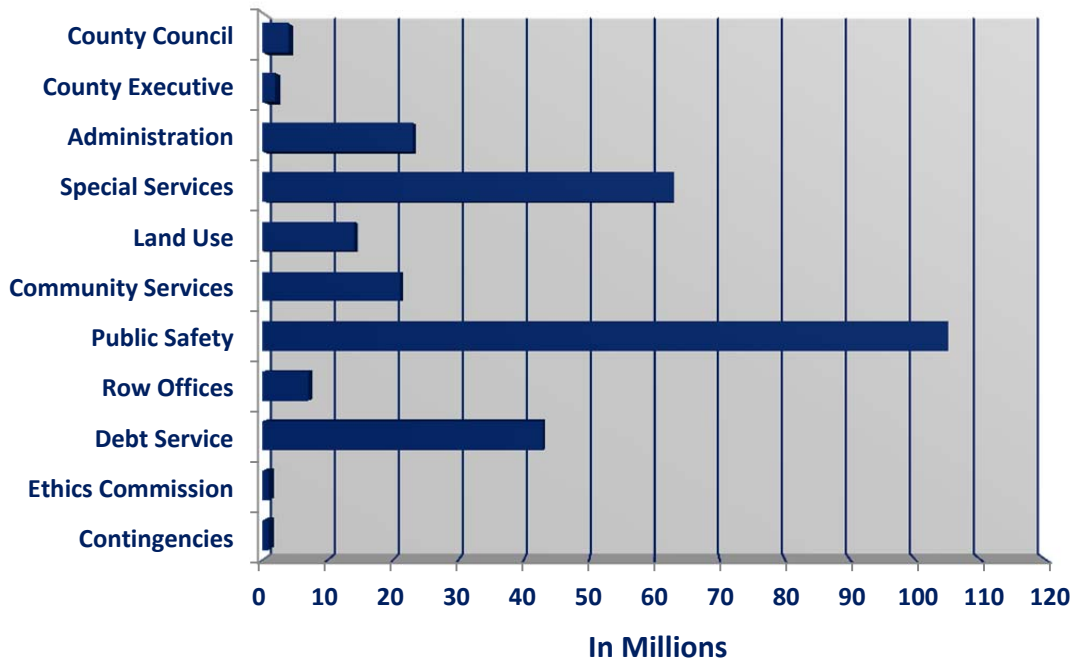
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New Castle County  
Fiscal Year 2018 Operating Budget  
APPROVED

Where the Money Comes From...



Where the Money Goes...



**NEW CASTLE COUNTY**

**FY2018 Approved Operating Budget**

**Sources of Funds Summary**

<b>SOURCES</b>	<b>FUNDS</b>				<b>TOTAL</b>
	<b>General Fund</b>	<b>Sewer Fund</b>	<b>Street Light Fund</b>	<b>Crossing Guard Fund</b>	
Real Estate Taxes	\$114,502,000	\$0	\$0	\$0	\$114,502,000
Realty Transfer Tax	28,350,000	0	0	0	\$28,350,000
Sewer Charges and Fees	0	72,210,859	0	0	\$72,210,859
Use of Money & Property	4,734,240	1,100,000	0	0	\$5,834,240
Service Charges and Fees	23,830,643	0	0	0	\$23,830,643
Licenses and Permits	6,757,952	0	0	0	\$6,757,952
Intergovernmental Revenue	7,114,423	0	0	0	\$7,114,423
Special Assessments	0	0	6,390,841	3,703,239	\$10,094,080
Available Cash Balances	16,355,205	6,823,934	142,906	130,000	\$23,452,045
<b>Sources of Funds</b>	<b>201,644,463</b>	<b>80,134,793</b>	<b>6,533,747</b>	<b>3,833,239</b>	<b>292,146,242</b>
Interfund Transfer	(5,571,722)	(1,815,108)	0	0	(7,386,830)
<b>APPROPRIATED SOURCES OF FUNDS</b>	<b>\$196,072,741</b>	<b>\$78,319,685</b>	<b>\$6,533,747</b>	<b>\$3,833,239</b>	<b>\$284,759,412</b>

Discussion of the FY2018 Appropriations compared to the prior year is presented in the **Operating Budget Summary** tab. RTT Debt Service and Capital Recovery Fees Debt Service are included under Available Cash Balances.

**NEW CASTLE COUNTY**

**FY2018 Approved Operating Budget**

**Uses of Funds Summary**

<u>USES</u>	<b>FUNDS</b>				<b>TOTAL</b>
	<b>General Fund</b>	<b>Sewer Fund</b>	<b>Street Light Fund</b>	<b>Crossing Guard Fund</b>	
Salaries and Wages	\$97,092,828	\$12,392,250	\$0	\$1,796,926	\$111,282,004
Employee Benefits	53,929,695	7,034,099	0	773,143	\$61,736,937
Training and Civic	625,695	10,080	0	25,600	\$661,375
Communication and Utilities	3,923,122	20,066,796	5,939,770	2,100	\$29,931,788
Materials and Supplies	5,926,729	1,252,765	0	34,950	\$7,214,444
Contractual Services	30,637,869	7,703,839	0	256,936	\$38,598,644
Equipment	1,036,626	305,046	0	2,000	\$1,343,672
Grants and Fixed Charges	15,398,586	293,900	0	0	\$15,692,486
Debt Service	20,697,518	22,216,410	0	0	\$42,913,928
Land and Structures	0	20,000	0	0	\$20,000
Contingencies	1,296,000	85,000	0	0	\$1,381,000
Intragovernmental Service Credits	(26,016,866)	0	0	0	(26,016,866)
<b>Uses of Funds</b>	<b>\$204,547,802</b>	<b>\$71,380,185</b>	<b>\$5,939,770</b>	<b>\$2,891,655</b>	<b>\$284,759,412</b>
General & Admin. Charges (Credit)	(8,475,061)	6,939,500	593,977	941,584	0
<b>APPROPRIATED USES OF FUNDS</b>	<b>\$196,072,741</b>	<b>\$78,319,685</b>	<b>\$6,533,747</b>	<b>\$3,833,239</b>	<b>\$284,759,412</b>

**MAJOR COST COMPONENTS**

- **General Fund** - Salaries and Benefits consume approximately 77.0% of the fund with Debt Service accounting for another 10.6%.
- **Sewer Fund** - Utility costs, chiefly treatment costs paid to the City of Wilmington (\$18.2 million), uses 23.2% of the budget. Salaries and Benefits consume 24.8% and Debt Service requires 28.4% of the fund's resources.

**NEW CASTLE COUNTY**

**Summary of Operating Budget Appropriations**

**Comparative Schedule**

**All Funds**

	<b>FY2018 Over (Under) FY2017 Approved</b>			
	<b>FY2017 Approved</b>	<b>FY2018 Approved</b>	<b>Amount</b>	<b>Percentage</b>
County Council	\$3,659,953	\$4,023,343	\$363,390	9.93%
County Executive	2,451,769	2,439,202	(12,567)	-0.51%
Administration	21,245,233	22,875,576	1,630,343	7.67%
Special Services	64,056,008	63,489,430	(566,578)	-0.88%
Land Use	13,805,541	14,034,999	229,458	1.66%
Community Services	19,998,413	21,439,104	1,440,691	7.20%
Public Safety	98,064,220	104,837,617	6,773,397	6.91%
Prothonotary	45,000	35,298	(9,702)	-21.56%
Register in Chancery	256,748	260,887	4,139	1.61%
Register of Wills	1,601,222	1,674,703	73,481	4.59%
Recorder of Deeds	2,294,860	2,212,083	(82,777)	-3.61%
Sheriff	1,999,945	2,074,359	74,414	3.72%
Clerk of the Peace	723,234	760,542	37,308	5.16%
Debt Service	35,468,964	42,913,928	7,444,964	20.99%
Ethics Commission	298,003	362,341	64,338	21.59%
Contingencies (Non Deptl)	1,314,605	1,326,000	11,395	0.87%
<b>Total - All Appropriations</b>	<b>\$267,283,718</b>	<b>\$284,759,412</b>	<b>\$17,475,694</b>	<b>6.54%</b>

Discussion of the FY2018 Appropriations compared to the prior year is presented in the **Operating Budget Summary** tab.

**NEW CASTLE COUNTY**  
**Combined Projected Financial Condition**  
**General and Sewer Funds**

	<b>FY2016 <u>Actual</u></b>	<b>FY2017 <u>Estimated</u></b>	<b>FY2018 <u>Budget</u></b>
<b>Beginning Balance**</b>	<b>\$55,920,727</b>	<b>\$47,187,669</b>	<b>\$42,308,233</b>
<b>Revenues</b>			
Taxes	140,521,200	145,964,851	142,852,000
Charges for Services	94,735,125	97,594,743	96,041,502
Licenses and Permits	6,517,560	7,422,532	6,757,952
Intergovernmental	8,122,608	9,266,628	6,174,331
Use of Money and Property	5,478,034	4,789,332	5,834,240
<b>Sources of Funds:</b>	<b>255,374,527</b>	<b>265,038,086</b>	<b>257,660,025</b>
<b>Expenditures/Expenses</b>			
General Government	34,902,399	37,900,639	40,018,843
Public Safety	95,110,531	100,401,122	101,945,962
Special Services	60,586,711	61,834,898	63,574,430
Community Services	18,338,695	19,271,991	21,439,104
Land Use	11,187,670	11,944,422	12,975,220
Debt Service	36,047,623	35,493,957	42,913,928
Contingencies	0	0	0
	256,173,629	266,847,029	282,867,487
<b>Excess of Revenues Over (Under) Expenditures/Expenses</b>	<b>(799,102)</b>	<b>(1,808,943)</b>	<b>(25,207,462)</b>
<b>Other Sources (Uses)</b>			
RTT Debt Service	4,155,750	4,286,774	7,000,000
Operating Transfers In	7,951,170	8,252,912	8,475,061
Operating Transfers Out	(7,597,392)	(5,829,014)	(7,386,830)
	4,509,528	6,710,672	8,088,231
<b>Revenues and Other Sources Over/Under Expenditures/Expenses and Other Uses</b>	<b>3,710,426</b>	<b>4,901,729</b>	<b>(17,119,231)</b>
<b>Rollover Encumbrances/Cancellations</b>	<b>0</b>	<b>(2,869,445)</b>	<b>0</b>
<b>Economic Development Fund Designate</b>	<b>(7,500,000)</b>	<b>0</b>	<b>0</b>
<b>Capital Recovery Fee Debt Service</b>	<b>0</b>	<b>0</b>	<b>3,823,934</b>
<b>Appropriated Reserves</b>	<b>(4,943,484)</b>	<b>(6,911,720)</b>	<b>12,355,205</b>
<b>Ending Balance**</b>	<b>\$54,687,669</b>	<b>\$42,308,233</b>	<b>\$29,012,936</b>

**ALL FUNDS:**

■ All Funds consist primarily of the General Fund and Sewer Fund as presented on pages 52 and 53. Excluded in this schedule are the Street Light Fund and Crossing Guard Fund which are non-material funds.

\*\*Additional detail can be found in the Comprehensive Annual Financial Report available from the Office of Finance. The available balance presents budget resources available for appropriation at the beginning of the fiscal year and projected resources remaining at year end. A description of reserves and the dollar amount of each reserve can be found in the "Financial Condition Profile" of the Transmittal Letter on page xv.

**NEW CASTLE COUNTY**  
**Projected Financial Condition**  
**General Fund**

	<b>FY2016 <u>Actual</u></b>	<b>FY2017 <u>Estimated</u></b>	<b>FY2018 <u>Budget</u></b>
<b>Beginning Balance**</b>	<b>\$45,596,028</b>	<b>\$37,085,347</b>	<b>\$32,206,060</b>
<b>Revenues</b>			
Taxes	140,521,200	145,964,851	142,852,000
Charges for Services	22,567,789	25,348,506	23,830,643
Licenses and Permits	6,517,560	7,422,532	6,757,952
Intergovernmental	8,122,608	9,266,628	6,174,331
Use of Money and Property	4,542,604	4,098,269	4,734,240
<b>Sources of Funds:</b>	182,271,761	192,100,786	184,349,166
<b>Expenditures/Expenses</b>			
General Government	27,539,877	30,181,166	32,014,564
Public Safety	95,110,531	100,401,122	101,945,962
Special Services	14,474,983	16,734,784	15,475,434
Community Services	18,338,695	19,271,991	21,439,104
Land Use	11,187,670	11,944,422	12,975,220
Debt Service	17,632,080	17,504,085	20,697,518
	184,283,836	196,037,570	204,547,802
<b>Excess of Revenues Over (Under) Expenditures/Expenses</b>	(2,012,075)	(3,936,784)	(20,198,636)
<b>Other Sources (Uses)</b>			
RTT Debt Service	4,155,750	4,286,774	7,000,000
Operating Transfers In	7,951,170	8,252,912	8,475,061
Operating Transfers Out	(6,162,042)	(4,240,367)	(5,571,722)
	5,944,878	8,299,319	9,903,339
<b>Revenues and Other Sources Over/Under Expenditures/Expenses and Other Uses</b>	3,932,803	4,362,535	(10,295,297)
<b>Rollover Encumbrances/Cancellations</b>	0	(2,330,102)	0
<b>Economic Development Fund Designate</b>	(7,500,000)	0	0
<b>Appropriated Reserves (B)</b>	(4,943,484)	(6,911,720)	9,355,205
<b>Ending Balance** (A)</b>	<b>\$37,085,347</b>	<b>\$32,206,060</b>	<b>\$21,910,763</b>

\*\*Additional detail can be found in the Comprehensive Annual Financial Report available from the Office of Finance. The available balance presents budget resources available for appropriation at the beginning of the fiscal year and projected resources remaining at year end. A description of reserves and the dollar amount of each reserve can be found in the "Financial Condition Profile" of the Transmittal Letter on page xv.

(A) Excludes Rainy Day Reserve of \$37.0 million as of July 1, 2017.

(B) Reflects RTT Reserve Designation.



**NEW CASTLE COUNTY**  
**Projected Financial Condition**  
**Sewer Fund**

	<b>FY2016 <u>Actual</u></b>	<b>FY2017 <u>Estimated</u></b>	<b>FY2018 <u>Budget</u></b>
<b>Beginning Balance**</b>	<b>\$10,324,699</b>	<b>\$10,102,322</b>	<b>\$10,102,173</b>
<b>Revenues</b>			
Charges for Services	72,167,336	72,246,237	72,210,859
Use of Money and Property	935,430	691,063	1,100,000
	73,102,766	72,937,300	73,310,859
<b>Expenses</b>			
General Government	7,362,522	7,719,473	8,004,279
Special Services	46,111,728	45,100,114	48,098,996
Debt Service	18,415,543	17,989,872	22,216,410
	71,889,793	70,809,459	78,319,685
<b>Excess of Revenues Over (Under) Expenditures</b>	1,212,973	2,127,841	(5,008,826)
<b>Operating Transfers Out</b>	(1,435,350)	(1,588,647)	(1,815,108)
<b>Revenues and Other Sources Over/Under Expenses and Other Uses</b>	(222,377)	539,194	(6,823,934)
<b>Rollover Encumbrances/Cancellations</b>	0	(539,343)	0
<b>Capital Recovery Fee Debt Service</b>	0	0	3,823,934
<b>Appropriated Reserves</b>	0	0	3,000,000
<b>Ending Balance** (A)</b>	<b>\$10,102,322</b>	<b>\$10,102,173</b>	\$7,102,173

\*Represents amount transferred for use for sewer capital projects.

\*\*Additional detail can be found in the Comprehensive Annual Financial Report available from the Office of Finance. The available balance presents budget resources available for appropriation at the beginning of the fiscal year and projected resources remaining at year end. A description of reserves and the dollar amount of each reserve can be found in the "Financial Condition Profile" of the Transmittal Letter on page xv.

(A) Excludes Rainy Day Reserve of \$15.4 million as of July 1, 2017. Also excludes the Capital Recovery Reserve of \$21.2 million as of July 1, 2017.

**NEW CASTLE COUNTY**  
**Summary of Sources and Uses of Funds**  
**Comparative Schedule**  
**All Funds**

<b><u>SOURCES:</u></b>	<b><u>FY2016</u></b> <b><u>Actual</u></b>	<b><u>FY2017</u></b> <b><u>Estimated</u></b>	<b><u>FY2018</u></b> <b><u>Budget</u></b>
Real Estate Taxes	\$111,476,524	\$113,313,131	\$114,502,000
Realty Transfer Tax	29,044,676	32,651,720	28,350,000
Sewer Charges and Fees	72,167,336	72,246,237	72,210,859
Use of Money and Property	5,478,034	4,789,332	5,834,240
Service Charges and Fees	22,567,789	25,348,506	23,830,643
Licenses and Permits	6,517,560	7,422,532	6,757,952
Intergovernmental Revenue	8,122,608	9,266,628	6,174,331
Special Assessments	9,213,699	9,025,411	10,094,080
Available Cash Balances	621,351	3,647,613	24,392,137
Interfund Transfers	(7,597,392)	(5,829,014)	(7,386,830)
<b>Appropriated Sources of Funds</b>	<b>\$257,612,185</b>	<b>\$271,882,096</b>	<b>\$284,759,412</b>
<b><u>USES:</u></b>			
Salaries and Wages	\$101,401,105	\$106,280,862	\$111,282,004
Employee Benefits	60,521,974	63,280,099	\$61,736,937
Training and Civic	527,326	497,852	\$661,375
Communication and Utilities	28,739,730	28,986,323	\$29,931,788
Materials and Supplies	5,737,858	6,491,118	\$7,214,444
Contractual Services	32,859,181	35,128,982	\$38,598,644
Equipment	1,049,215	1,521,073	\$1,343,672
Grants and Fixed Charges	14,280,313	16,689,779	\$15,692,486
Debt Service	36,047,623	35,493,957	\$42,913,928
Land and Structure	1,850	1,850	\$20,000
Contingencies	0	0	\$1,381,000
Intragovernmental Service Credits	(23,687,008)	(22,272,281)	(\$26,016,866)
<b>Appropriated Uses of Funds</b>	<b>\$257,479,167</b>	<b>\$272,099,614</b>	<b>\$284,759,412</b>

Discussion of the FY2018 Sources and Uses of Funds and major changes is presented in the **Operating Budget Summary** tab.

**NEW CASTLE COUNTY**  
**Summary of Sources and Uses of Funds**  
**Comparative Schedule**  
**General Fund**

<b><u>SOURCES:</u></b>	<b><u>FY2016</u></b> <b><u>Actual</u></b>	<b><u>FY2017</u></b> <b><u>Estimated</u></b>	<b><u>FY2018</u></b> <b><u>Budget</u></b>
Real Estate Taxes	\$111,476,524	\$113,313,131	\$114,502,000
Realty Transfer Tax	29,044,676	32,651,720	28,350,000
Use of Money and Property	4,542,604	4,098,269	4,734,240
Service Charges and Fees	22,567,789	25,348,506	23,830,643
Licenses and Permits	6,517,560	7,422,532	6,757,952
Intergovernmental Revenue	8,122,608	9,266,628	6,174,331
Available Cash Balances	222,947	2,929,050	17,295,297
Interfund Transfers	(6,162,042)	(4,240,367)	(5,571,722)
<b>Appropriated Sources of Funds</b>	<b>\$176,332,666</b>	<b>\$190,789,469</b>	<b>\$196,072,741</b>
<b><u>USES:</u></b>			
Salaries and Wages	\$88,307,155	\$93,456,356	\$97,092,828
Employee Benefits	52,993,057	55,950,627	53,929,695
Training and Civic	505,022	467,587	625,695
Communication and Utilities	3,349,043	3,358,980	3,923,122
Materials and Supplies	4,616,160	5,260,710	5,926,729
Contractual Services	25,832,589	27,711,461	30,637,869
Equipment	749,181	1,209,837	1,036,626
Grants and Fixed Charges	13,986,557	16,395,019	15,398,586
Debt Service	17,632,080	17,504,085	20,697,518
Land and Structure	0	0	0
Contingencies	0	0	1,296,000
Intragovernmental Service Credits	(23,687,008)	(22,272,281)	(26,016,866)
Uses of Funds	\$184,283,836	\$199,042,381	\$204,547,802
General and Administrative Charges	(7,951,170)	(8,252,912)	(8,475,061)
<b>Appropriated Uses of Funds</b>	<b>\$176,332,666</b>	<b>\$190,789,469</b>	<b>\$196,072,741</b>

Discussion of the FY2018 Sources and Uses of Funds and major changes is presented in the **Operating Budget Summary** tab.

**NEW CASTLE COUNTY**  
**Summary of Sources and Uses of Funds**  
**Comparative Schedule**  
**Sewer Fund**

<b><u>SOURCES:</u></b>	<b><u>FY2016</u></b> <b><u>Actual</u></b>	<b><u>FY2017</u></b> <b><u>Estimated</u></b>	<b><u>FY2018</u></b> <b><u>Budget</u></b>
Sewer Charges and Fees	\$72,167,336	\$72,246,237	\$72,210,859
Use of Money and Property	935,430	691,063	1,100,000
Available Cash Balances	222,377	149	6,823,934
Interfund Transfers	(1,435,350)	(1,588,647)	(1,815,108)
Reserves	0		0
<b>Appropriated Sources of Funds</b>	<b>\$71,889,793</b>	<b>\$71,348,802</b>	<b>\$78,319,685</b>
<b><u>USES:</u></b>			
Salaries and Wages	\$11,429,858	\$11,224,387	\$12,392,250
Employee Benefits	6,747,965	6,613,675	7,034,099
Training and Civic	5,299	4,959	10,080
Communication and Utilities	20,448,706	20,319,765	20,066,796
Materials and Supplies	1,090,870	1,196,383	1,252,765
Contractual Services	6,632,970	7,173,752	7,703,839
Equipment	300,034	309,895	305,046
Grants and Fixed Charges	293,756	294,760	293,900
Debt Service	18,415,543	17,989,872	22,216,410
Land and Structure	1,850	1,850	20,000
Contingencies	0	0	85,000
Uses of Funds	\$65,366,851	\$65,129,298	\$71,380,185
General and Administrative Charges	6,522,942	6,803,431	6,939,500
<b>Appropriated Uses of Funds</b>	<b>\$71,889,793</b>	<b>\$71,932,729</b>	<b>\$78,319,685</b>

Discussion of the FY2018 Sources and Uses of Funds and major changes is presented in the **Operating Budget Summary** tab.

**NEW CASTLE COUNTY**  
**Summary of Sources and Uses of Funds**  
**Comparative Schedule**  
**Street Light Fund**

<b><u>SOURCES:</u></b>	<b><u>FY2016 Actual</u></b>	<b><u>FY2017 Estimated</u></b>	<b><u>FY2018 Budget</u></b>
Special Assessments	\$5,452,820	\$5,490,493	\$6,390,841
Available Cash Balances	\$0	\$459,441	\$142,906
<b>Appropriated Sources of Funds</b>	<b>\$5,452,820</b>	<b>\$5,949,934</b>	<b>\$6,533,747</b>
<b><u>USES:</u></b>			
Communication and Utilities	\$4,941,697	\$5,306,507	\$5,939,770
Uses of Funds	\$4,941,697	\$5,306,507	\$5,939,770
General and Administrative Charges	521,417	526,359	593,977
<b>Appropriated Uses of Funds</b>	<b>\$5,463,114</b>	<b>\$5,832,866</b>	<b>\$6,533,747</b>

**Crossing Guard Fund**

<b><u>SOURCES:</u></b>	<b><u>FY2016 Actual</u></b>	<b><u>FY2017 Estimated</u></b>	<b><u>FY2018 Budget</u></b>
Special Assessments	\$3,760,879	\$3,534,918	\$3,703,239
Interfund Transfers	\$0	\$0	\$0
Available Cash Balances	\$176,027	\$258,973	\$130,000
<b>Appropriated Sources of Funds</b>	<b>\$3,936,906</b>	<b>\$3,793,891</b>	<b>\$3,833,239</b>
<b><u>USES:</u></b>			
Salaries and Wages	\$1,664,092	\$1,600,119	\$1,796,926
Employee Benefits	780,952	715,797	773,143
Training and Civic	17,005	25,306	25,600
Communication and Utilities	284	1,071	2,100
Materials and Supplies	30,828	34,025	34,950
Contractual Services	393,622	243,769	256,936
Equipment	\$0	\$1,341	\$2,000
Uses of Funds	\$2,886,783	\$2,621,428	\$2,891,655
General and Administrative Charges	\$906,811	\$923,122	\$941,584
<b>Appropriated Uses of Funds</b>	<b>\$3,793,594</b>	<b>\$3,544,550</b>	<b>\$3,833,239</b>

Discussion of the FY2018 Sources and Uses of Funds and major changes is presented in the **Operating Budget Summary** tab.

**NEW CASTLE COUNTY**  
**Combined Budgetary Schedule**  
**Revenues and Funding Sources**

<b>SOURCES:</b>	<b>FY2016 Actual</b>	<b>FY2017 Estimated</b>	<b>FY2018 Budget</b>
<b>GENERAL FUND:</b>			
<b>Real Estate Taxes</b>			
Initial Annual Levy	\$110,428,472	\$111,685,357	\$112,950,000
Prior Year Taxes	549,636	1,053,629	1,000,000
Tax Penalties	498,416	574,145	552,000
<b>Real Estate Taxes</b>	<b>\$111,476,524</b>	<b>\$113,313,131</b>	<b>\$114,502,000</b>
<b>Realty Transfer Tax</b>			
	<b>\$29,044,676</b>	<b>\$32,651,720</b>	<b>\$28,350,000</b>
<b>Service Charges &amp; Fees</b>			
Prothonotary	\$39,386	\$31,702	\$36,300
Sheriff	4,353,851	5,894,786	4,798,868
Wills	3,381,401	3,862,075	3,325,090
Deeds & Instruments	7,175,210	7,790,960	7,464,000
Zoning Fees	330,988	348,636	271,830
Subdivision Review	776,120	903,930	968,750
Zoning Review	175,900	147,350	195,000
Property Maintenance Fines/Recoveries	716,837	1,076,292	1,040,000
Library Fines & Fees	273,812	237,419	332,205
Public Safety Accident Reports/Fees/Fines	606,479	510,872	832,000
Emergency Comm. Reimbursements	209,400	209,400	209,400
Enhanced 911 Reporting System Fee	1,111,705	1,111,705	1,111,705
Westover Hills - Police Services	130,226	130,228	132,500
Insurance Recoveries	1,057,430	1,268,578	700,000
Miscellaneous Fees & Income	1,258,274	712,088	1,110,345
Park Leases & Rentals	674,408	833,282	966,190
User Permits & Program Fees	296,362	279,203	336,460
<b>Service Charges &amp; Fees</b>	<b>\$22,567,789</b>	<b>\$25,348,506</b>	<b>\$23,830,643</b>
<b>Licenses &amp; Permits</b>			
Building Permits	\$3,455,806	\$4,430,803	\$3,766,919
Plumbing Permits	937,499	974,476	925,000
Other Permits & Licenses	683,620	610,084	565,033
Business Licenses	761,656	705,794	750,000
Contractors Licenses	386,200	373,900	415,000
Marriage Licenses	292,779	327,475	336,000
<b>Licenses &amp; Permits</b>	<b>\$6,517,560</b>	<b>\$7,422,532</b>	<b>\$6,757,952</b>

**NEW CASTLE COUNTY**  
**Combined Budgetary Schedule**  
**Revenues and Funding Sources (Continued)**

<b>SOURCES:</b>	<b>FY2016 Actual</b>	<b>FY2017 Estimated</b>	<b>FY2018 Budget</b>
<b>GENERAL FUND (Continued):</b>			
<b>Use of Money &amp; Property</b>			
Interest Earnings/Impact Fees	\$3,626,908	\$3,019,442	\$3,800,530
City of Wilmington-City/County Building	543,607	546,364	543,680
Rentals, Concessions, and Sale of Assets	372,089	532,463	390,030
<b>Use of Money &amp; Property</b>	<b>\$4,542,604</b>	<b>\$4,098,269</b>	<b>\$4,734,240</b>
<b>Intergovernmental Revenues</b>			
Payment-in-lieu-of Taxes	\$154,792	\$79,183	\$54,000
Real Estate Transfer Tax Fee	494,166	516,505	449,000
Indirect Cost Recovery	100,038	89,457	100,000
State Chancery Reimbursement	261,428	269,702	260,204
State Pension Contribution	1,642,737	1,726,586	0
State Paramedic Reimbursement	4,805,443	5,447,974	4,640,455
RZEDB interest	119,368	143,469	130,185
Misc Gov Agencies	53,009	27,082	0
Dept of Justice	491,627	966,670	540,487
<b>Intergovernmental Revenues</b>	<b>\$8,122,608</b>	<b>\$9,266,628</b>	<b>\$6,174,331</b>
<b>Sub-Total General Fund</b>	<b>\$182,271,761</b>	<b>\$192,100,786</b>	<b>\$184,349,166</b>
Reserves	222,947	2,254,341	17,295,297
Other Transfers	(6,162,042)	(4,240,367)	(5,571,722)
<b>General Fund Revenues and Funding Sources</b>	<b>\$176,332,666</b>	<b>\$190,114,760</b>	<b>\$196,072,741</b>
<b>SEWER FUND:</b>			
Connections Fees	\$87,617	\$99,081	\$50,000
Septic Waste Hauler Fees	593,684	1,324,198	907,000
Survey & Inspection Fees	24,644	87,166	91,700
Sewer Service - Current	57,133,272	57,838,916	57,850,000
Sewer Service - Delinquent	3,342,487	3,159,541	3,500,000
Interest Earnings-Operating Funds	935,430	691,063	1,100,000
Groundwater/Wastewater Fees	333,175	192,475	325,000
Stormwater Fees	1,304,456	960,447	613,089
Miscellaneous Reimbursement	119,562	115,408	46,730
Plans Review	362,808	381,143	346,100
Capital Recovery Fees	7,871,609	7,111,212	7,500,000
RZEDB Interest Reimbursement	873,590	875,470	871,240
FOG Program Fees	120,432	101,180	110,000
Available Cash Balances	222,377	149	6,823,934
<b>Sub-Total Sewer Fund</b>	<b>\$73,325,143</b>	<b>\$72,937,449</b>	<b>\$80,134,793</b>
Other Transfers	(1,435,350)	(1,588,647)	(1,815,108)
<b>Sewer Fund Revenues and Funding Sources</b>	<b>\$71,889,793</b>	<b>\$71,348,802</b>	<b>\$78,319,685</b>

**NEW CASTLE COUNTY**  
**Combined Budgetary Schedule**  
**Revenues and Funding Sources (Continued)**

<b>SOURCES:</b>	<b>FY2016 Actual</b>	<b>FY2017 Estimated</b>	<b>FY2018 Budget</b>
<b>STREET LIGHT FUND:</b>			
Street Light Revenues	\$5,452,820	\$5,490,493	\$6,390,841
Available Cash Balances	360,487	459,441	142,906
<b>Street Light Fund Revenues &amp; Funding Sources</b>	<b>\$5,813,307</b>	<b>\$5,949,934</b>	<b>\$6,533,747</b>
<b>CROSSING GUARD FUND:</b>			
Crossing Guard Revenues	\$3,760,879	\$3,534,918	\$3,703,239
Interfund Transfers	0	0	0
Available Cash Balances	176,027	258,973	130,000
<b>Crossing Guard Fund Revenues &amp; Funding Sources</b>	<b>\$3,936,906</b>	<b>\$3,793,891</b>	<b>\$3,833,239</b>
<b>ALL REVENUES AND FUNDING SOURCES</b>	<b>\$257,972,672</b>	<b>\$271,207,387</b>	<b>\$284,759,412</b>



**NEW CASTLE COUNTY**  
**Combined Budgetary Schedule**  
**Expenditure and Appropriation Uses**  
**By Function**

<b>USES:</b>	<b>FY2016 Actual</b>	<b>FY2017 Estimated</b>	<b>FY2018 Budget</b>
<b>GENERAL FUND</b>			
General Government	\$27,539,877	\$30,181,166	\$30,773,564
Public Safety	95,110,531	100,401,122	101,945,962
Special Services	14,474,983	16,734,784	15,475,434
Community Services	18,338,695	19,271,991	21,439,104
Land Use	11,187,670	11,944,422	12,975,220
Debt Service	17,632,080	17,504,085	20,697,518
Contingencies	0	0	1,241,000
General and Administrative Charges	(7,951,170)	(8,252,912)	(8,475,061)
<b>Total General Fund</b>	<b>\$176,332,666</b>	<b>\$187,784,658</b>	<b>\$196,072,741</b>
<b>SEWER FUND</b>			
Wastewater Service	\$46,951,308	\$46,016,156	\$49,163,775
Debt Service	18,415,543	17,989,872	22,216,410
General and Administrative Charges	6,522,942	6,803,431	6,939,500
<b>Total Sewer Fund</b>	<b>\$71,889,793</b>	<b>\$70,809,459</b>	<b>\$78,319,685</b>
<b>STREET LIGHT FUND</b>			
Street Lighting	\$4,941,697	\$5,306,507	\$5,939,770
General and Administrative Charges	521,417	526,359	593,977
<b>Total Street Light Fund</b>	<b>\$5,463,114</b>	<b>\$5,832,866</b>	<b>\$6,533,747</b>
<b>CROSSING GUARD FUND</b>			
Crossing Guard	\$2,795,892	\$2,630,733	\$2,891,655
General and Administrative Charges	906,811	923,122	941,584
<b>Total Crossing Guard Fund</b>	<b>\$3,702,703</b>	<b>\$3,553,855</b>	<b>\$3,833,239</b>
<b>TOTAL</b>	<b>\$257,388,276</b>	<b>\$267,980,838</b>	<b>\$284,759,412</b>

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